

**Company Registration No. 09343767 (England and Wales)**

**SOMERSET ROAD EDUCATION TRUST  
(A COMPANY LIMITED BY GUARANTEE)**

**ANNUAL REPORT AND ACCOUNTS  
FOR THE YEAR ENDED 31 AUGUST 2020**

# SOMERSET ROAD EDUCATION TRUST

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# SOMERSET ROAD EDUCATION TRUST

## REFERENCE AND ADMINISTRATIVE DETAILS

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### Members

T Branch (Member and Trustee)  
C Clifford  
D Goldsmith  
A Mayhew (Representative of the Corporate Member)  
D Melville

### Trustees

M Newton (Chair of Trustees to 7 February 2020) (Resigned 7 February 2020)  
T Branch (Chair of Trustees from 12 February 2020)  
M Sambrook (CEO/Executive Principal & Accounting Officer)  
L Steer  
R Cooper (Resigned 31 October 2019)  
R McClatchey (Chair of Resources Committee & Chair of Audit Committee)  
J Baylis (Appointed 18 September 2019)  
O Bourne  
T Milne (Appointed 19 September 2019 and resigned 31 August 2020)  
D McKay (Appointed 27 November 2019)  
D Bray (Appointed 23 September 2020)

### Senior management team

- Head Exeter House
- Head St Marks CE Junior School
- Head Wyndham Park Infants School
- Trust Business Manager

M Sambrook  
G Flemington  
G Flemington  
S Day

### Company secretary

S Day

### Company registration number

09343767 (England and Wales)

### Registered office

Exeter House School  
Somerset Road  
Salisbury  
Wiltshire  
SP1 3BL

### Academies operated

Exeter House Special School  
St Marks CE Junior School  
Wyndham Park Infants School  
Somerset Road Academy Trust

### Location

Salisbury  
Salisbury  
Salisbury  
Salisbury

### Headteacher

M Sambrook  
G Flemington  
G Flemington

### Independent auditor

Moore (South) LLP  
33 The Clarendon Centre  
Salisbury Business Park  
Dairy Meadow Lane  
Salisbury  
Wiltshire  
SP1 2TJ

# SOMERSET ROAD EDUCATION TRUST

## REFERENCE AND ADMINISTRATIVE DETAILS

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### **Bankers**

Lloyds Bank Plc Salisbury  
38 Blue Boar Row  
Salisbury  
Wiltshire  
SP1 1DB

### **Solicitors**

Stone King LLP  
13 Queen Square  
Bath  
BA1 2HJ

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT

### FOR THE YEAR ENDED 31 AUGUST 2020

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The Trustees present their annual report, together with the financial statements and Auditors Report for the charitable company, Somerset Road Education Trust (SRET) for the 12 months commencing 1 September 2019 and ending 31 August 2020. The annual report serves the purposes of both a Trustees' Report and a Directors' Report under company law.

#### What we do

Education should empower children to become active participants in the transformation of their societies. It develops a pupil's perspective of looking at life. It helps pupils build opinions and have points of view. Learning should also focus on the values, attitudes and behaviours which enable individuals to live together in this complex world: characterised by the existence of different types of people, who have different beliefs and opinions but who live in the same society. Our challenge is to deliver this education, whilst also delivering the educational outcomes sought, measured and published by our funding partners.

We are an outward facing Trust, keen to work and engage with communities, schools and Trusts, to help and support the education of all children. This year we demonstrated and received independent validation of our strong capability in special needs education and in school improvements: and have shared these capabilities with a number of local schools and Trusts. In addition, actions have been taken to enable financial sustainability to be delivered in the 2019/20 academic year and beyond.

The Trust offers primary education in both an infant and junior school to children living in and around Salisbury and specialist education to children with severe, complex and profound disabilities from predominantly Wiltshire, but also from Hampshire and Dorset.

This year the Multi Academy Trust (MAT) operated three academies.

- **Exeter House Special School** – caters for children aged 2 – 19 with severe and profound multiple learning difficulties. The school had a capacity of 134 and pupil numbers of 132. From September 2019 our capacity increased to 142 and we are full. Our Post 14 Vocational Centre is based in the centre of Salisbury.
- **St. Mark's C of E Junior School** – caters for children from 7 – 11 (years 3 – 6). It has three classes of 30 pupils in each of our four-year groups, giving a total capacity of 360 pupils. Total number on role 362. St Mark's is a Church of England school and upholds Christian and Anglican values.
- **Wyndham Park Infants School** – caters for reception and years 1 and 2 children. It has three classes of 30 pupils in each of its three-year groups, giving a total capacity of 270 pupils. Total number on role 268.

From September 2019 both St Mark's and Wyndham Park academies have operated under one Head Teacher, with a goal to deliver one leadership team which will serve both schools.

The term school and academy are interchangeable throughout this report.

#### Structure, governance and management

##### Constitution

The Trust is a company limited by guarantee and is an exempt charity. The company Articles of Association remain the primary governing documents of the Trust.

The Trustees of Somerset Road Education Trust (SRET) are also the Directors of the charitable company for the purposes of company law. The charitable company is known as Somerset Road Education Trust.

Details of the Trustees who served during the year are included in the Reference and Administrative Details on page 1.

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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#### Members' liability

The role of a Member is to keep an oversight of the Trust board but not to be involved in the day to day management of the Trust. For example, Members appoint the Trust's auditors and receive the annual audited financial statements, but these are signed by a representative of the Trust board. Members hold the powers to:

- Amend the Articles subject to any restrictions in the Trust's funding agreement
- Appoint new and remove existing Members
- Appoint new and remove serving Trustees
- Issue direction to the Trustees to take a specific action
- Instruct Trustees to convene an AGM
- Change the name of the charitable company and,
- Ultimately, they have the power to wind up the Trust.

Each Member of the charitable company undertakes to contribute to the assets of the charitable company, in the event of it being wound up while they are a Member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a Member.

#### Trustees' indemnities

Since the incorporation of the charitable company on the 5 December 2014 the Trustees have been indemnified in respect of their legal liability for financial loss arising as a result of a negligent act, accidental error or omission in the course of their official duties. The indemnity is £10,000,000 and available under the ESFA insurance pooling scheme.

#### Method of recruitment and appointment or election of Trustees

In accordance with our Articles of Association the Members are responsible for recruiting Trustees/ Directors.

- The academy Local Governing Committees (LGCs), which reduced to two with effect from September 2019, have a seat on the board.
- A further three Trustees are Foundation Trustees appointed by the Diocese of Salisbury.
- The remaining Trustees are recruited externally.

When recruiting a new Trustee, we seek to improve our board capability and diversity. A vacancy on the board is an opportunity to access new thinking, insights, experiences, and knowledge, which can impact positively on decision making, corporate governance, and performance.

Whilst recruiting a more diverse group of board members is important, it is not in itself enough. It must be accompanied by inclusion, a culture that genuinely welcomes, values and leverages the advantages of diversity.

The Trust follows a safe recruitment procedure in line with current legislation whereby all candidates are asked to complete a standard application form, including a schedule of all previous employment, the reason they wish to become a Trustee and to provide personal references, who can provide further information on their suitability for the role. The prospective candidates will be long listed, then short listed. An interview panel of Trustees will undertake a competency-based interview with those on the short list to determine what if any recommendation should be made to the Members. Prior to any appointment being made various background checks will be undertaken which will include appropriate DBS certification.

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2020**

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### Policies and procedures adopted for the induction and training of Trustees

It is essential that all Trustees are fully aware of their role and responsibilities. Whilst there is a standard induction program for all Trustees, this is suitably tailored to the individual experience and need of each Trustee. Induction consists of reading various publications that support the governance of the Trust, web-based training courses and all Trustees will visit each academy to observe teaching and have the opportunity to talk to Headteachers, staff and pupils.

The Trustees currently subscribe to the Wiltshire Governors' Association and the National Governors' Association and we arrange for further external training, or attendance at various conferences if required. An ongoing training programme ensures Trustees' knowledge and skills remain current.

### Organisational structure

Trustees of SRET are both Trustees of the charity and Directors of the company limited by guarantee. The Charities Act 2011 defines Charity Trustees as the people responsible under the charity's governing document for controlling the administration and management of the charity. They are known collectively as the SRET board.

Under charity law the board has the ultimate responsibility for directing the affairs of the Trust, and ensuring that it is solvent, well run and delivering the charitable outcomes for which it has been set up. Trustees have several legal duties, which are often termed as those of compliance, care and prudence.

### **Trustees must:**

- Ensure that the Trust has a clear strategy that will enable it to fulfil its charitable aims and is focused on achieving these.
- Be responsible for the performance of the Trust, for its impact upon stakeholders and for its corporate behaviour:
- Ensures the Trust complies with all constitutional, legal, regulatory and statutory requirements, in addition to the various policies adopted.
- Be stewards of the Trust assets, both tangible and intangible, taking care over their security, and how they are used:
- Ensure that governance is of the highest standard

The CEO/ Executive Principal is the Accounting Officer of the Trust and has executive responsibility for implementing the strategy and policies established by the board.

### Arrangements for setting pay and remuneration of key management personnel

All staff fall under our agreed pay policy and are assessed by their Headteacher/ Executive Principal. All pay increment recommendations are subject to review and authorisation by our Pay Panel. The Trust adopts the School Teachers' Pay and Conditions Document 2020 and any additional guidance on schoolteachers' pay and conditions written by the DFE.

The Headteachers within the Trust are deemed "key management personnel" and their performance management is undertaken by the Executive Principal and their LGC Chair. The Executive Principal is both the Headteacher of Exeter House and CEO/Accounting Officer of the Trust and accordingly is performance managed by a panel which includes the Chair of Exeter House LGC, the Chair of the SRET Board and an external independent professional whose specialism is education/school improvement from outside the Trust.

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2020**

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### Trade union facility time

#### *Relevant union officials*

Number of employees who were relevant union officials during the relevant period	1
Full-time equivalent employee number	1.00

#### *Percentage of time spent on facility time*

Percentage of time	Number of employees
0%	1
1%-50%	-
51%-99%	-
100%	-

#### *Percentage of pay bill spent on facility time*

Total cost of facility time	-
Total pay bill	-
Percentage of the total pay bill spent on facility time	-

#### *Paid trade union activities*

Time spent on paid trade union activities as a percentage of total paid facility time hours	-
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### Related parties and other connected charities and organisations

SRET has no formal relationship with related parties or connected charities or organisations.



# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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#### Objectives and activities

##### Objects and aims

#### Our purpose, vision, goals, values, beliefs and behaviours

Our **purpose** as stated in our articles of association, is to advance for the public benefit, education in the UK, by managing and developing academies which offer a broad and balanced curriculum.

Our **vision** guides everything we do - we exist to change lives for the better and so seek the best possible education for all through increasing access, opportunity and possibility.

Our **goals** challenge us to achieve specific outcomes over the medium term, which will support the delivery of our vision:

- To achieve outstanding Ofsted inspections for all schools and gain external recognition of outstanding provision and practice.
- To successfully prepare pupils for the next stage of their education / life.
- To be a centre for excellence in education.
- To be an emotionally healthy trust.
- To ensure and maintain high stakeholder engagement.

Our **values** and beliefs underpin our vision. Exciting and challenging as our vision and goals are, we can only truly succeed if we work in accordance with our values and beliefs. Our values of inclusion, aspiration, achievement and fulfilment shine out from our beliefs.

- We believe in the extraordinary in everyone.
- We believe that everyone is a valuable part of society, no matter what their needs or difficulties.
- We believe that everyone should be valued and has the right to feel fulfilled and challenged.
- We value and respect the beliefs and faiths of all peoples.
- We believe that education is a key to change and that change is both important and necessary.

Our **behaviours**. We exist to change lives for the better – to do this:

- We not only believe in the extraordinary but seek it out in everyone we work with and who works for us.
- We champion inclusion – so that no matter what your needs are, you will be embraced by our community and valued for who you are and the possibility of what you can be.
- We challenge pupils and staff alike to grow as learners and actively engage in the community where they will not only be valued but also recognise the value in others.
- We promote the importance of education and learning for all as we recognise that through education; achievement, aspiration and opportunity improves for each of us as does our capacity to recognise this in others.

#### We have made good progress in delivering our planned changes

Our focus remains the development and delivery of a consistently high quality, balanced education, valuing all students, no matter their needs and differences. We seek to deliver this by creating an environment and through a curriculum, which provides the fullest possible opportunity and challenge. We remain unshakeable in our belief that everyone is capable of extraordinary accomplishments.

This year our academies have delivered on their plans, building capacity and increased dynamism, to address many challenges. Decisions have been made that keep the needs of our pupils and employees central to the improvement of the organisation. Critical to this, has been a focus on:

- Improving standards; where each academy takes ownership for the establishment of systems and structures providing a firm foundation from which to take the next step.
- Strategic coherence across the Trust and in all academies.
- An enhanced understanding about how efficiency, effectiveness and sustainability provide the necessary lens through which to evaluate the direction and decisions taken.
- Delivering structural change and negotiating changes to funding arrangements to deliver stability and financial sustainability to the Trust for the medium term.

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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We have moved demonstrably closer to delivering our medium-term plans.

#### Goals Progress against board agreed goals

##### To achieve outstanding Ofsted Inspections for all schools

- 1) The Trust is delivering a balanced education which it has improved and developed over the course of the year
- 2) Whilst the Trust still has work to do, our own assessments verified annually by an independent third party, confirms we are on a path to delivering outstanding provision and practice within the time scales of our plan. Specific examples of this are the movement of St Mark's to an Ofsted rated good school (February, 2020) and the recognition of improved provision, practice and leadership at all the schools through our annual Challenge Partner reports (Dec, 2019; February, 2020; March, 2020)
- 3) The 2019 KS2 results at St. Mark's that placed the academy towards the very top of Junior Schools in Wiltshire have been built upon again this year. However with the cancellation of annual national testing and statutory assessments across the primary phase has meant that comparisons and outcomes are not as straightforward to benchmark/ verify but indications of sustained improvement at all key points would have been expected.

##### To successfully prepare pupils for the next stage of their education / life

- 1) The improving education outcomes, demonstrated by our KS2 and KS5 results, provides pupils with challenge, achievement and preparedness for the next stage of their education.
- 2) At the Exeter House Vocational Centre, we prepare our students for work, by seeking work experience opportunities in the local community. We are now in a position where all post-16 students undertake work experience and provision and relationships with local providers has been significantly enhanced
- 3) Work is being carried out to ensure the characteristics of secondary and junior school readiness have been identified and are built into the school curriculum. Through our status as a Challenge Partner hub we have moved membership from 4 to 13 schools which encompass all of our local secondary partners and built capacity for stronger, more sustainable and impactful relationships

##### To be a centre for excellence in education

- 1) Exeter House has been identified as the Centre of Excellence for SEN in South Wiltshire within the LA vision of a system of excellence. The Headteacher of Exeter House has worked part-time for the LA in the development of this model over the last year.
- 2) Our work on school improvement has been recognised. This is particularly focused around the work of Exeter House who have worked with approximately 40 schools and 13 Early Years Provisions. As identified above our Challenge Partner Hub has significantly grown in membership.
- 3) Exeter House continues to develop its work as an Autism Education Trust (AET) hub for Wiltshire working with pupils from early years to Post-16.
- 4) There has been no opportunity or invitation to apply for National Support School status again this year and with his model set to change it may necessitate and adaptation to the current details within this goal

##### To be an emotionally healthy trust

- 1) Wellbeing groups have now been established each academy, with coordination through our centralised HR team.
- 2) We are developing structures and systems around stakeholder voice and how this can be best used to effect positive change. Developments within the Primary Learning Collaboration has been a strength of this work currently.

##### To ensure, maintain and build high stakeholder engagement

- 1) Our governance structure particularly the LGCs helps collect feedback from, and engage in dialogue with pupils, parents and staff. The establishment of a Primary LGC for both St Mark's and Wyndham park schools has enabled great continuity between the two schools whilst increasing strategic oversight and engagement.
- 2) Surveys and meetings provide quantitative and qualitative feedback. Further plans for the development of academy staff, parent and pupil forums are in process.

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

***FOR THE YEAR ENDED 31 AUGUST 2020***

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### Public benefit

The primary purpose of SRET is the advancement of education within the local area. SRET has given a priority to providing public benefit to a cross section of the community, regardless of family background. Perhaps the greatest benefit that SRET offers is the provision of an education that maximises each student's potential to develop into principled, informed, open minded and confident citizens who respect the beliefs of others and who are determined to make a positive contribution to society.

The Trustees adhere closely to the guidance provided in the Charity Commission's general guidance on public benefit when reviewing their aims and objectives and in planning future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2020**

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### Strategic report

#### Achievements and performance

#### Our strategic report

To deliver on our goals we have set our self, three enabling objectives. During this year we have delivered:

#### Objective 1: Improve leadership and increase capacity

- Developed a compelling vision and three-year plan with agreed goals and milestones, which reaffirms our aim to achieve external recognition of outstanding provision and practice and financial sustainability.
- Through the establishment of a Primary Learning collaboration for both St Mark's and Wyndham Park we have been able to build upon what the two schools could offer separately this has included:
  - Better, broader offer for pupils, both curricular & extra – curricular, with a positive impact on standards for both schools.
  - Better strategic oversight across the three schools
  - More opportunity to employ specialist staff, leading to improved recruitment, succession planning, CPD and retention.
  - Enable the same systems of data collection, assessment, moderating, benchmarking and improvements across both schools.
  - A greater capacity for innovation and development.
  - A more sustainable financial position.
- Over the course of this year the Headteacher at Exeter House was released for 3 days a week as a secondment to work with the local authority to help address the significant and wider issues impacting on specialist education at this time. Although some of the work was interrupted by the COVID pandemic positive strides were made for system development. During this time the Deputy Head teacher at Exeter House stepped up as the Head of School and breadth of responsibility was delegated across the wider leadership team. There have been many positives through this approach and an adapted version of this model will be continued for 2020-21

#### Objective 2: Improving standards and raise aspirations

- As identified above this year has shown an increase in each academy's aspiration of what can be achieved. However due to the impact of the COVID pandemic which resulted in decreased access to onsite provision for many students and the cancellation of statutory assessment processes the impact of what has been developed is somewhat harder to quantify although the positive Ofsted outcome and improved performance recognised through our annual Challenge Partner reports, coupled with very positive internal assessment measures goes some way to supporting this.
- All academies have been assessed against our school improvement model, which delivers clear action orientated feedback to facilitate continuous improvement.
- The Trust has significantly improved membership of its Challenge Partner hub in just one year – moving from 4 to 13 members. All members in the last year showed improvement practice, process and approach through the external review process.
- Exeter House continues to undertake its wider work within the LA vision of a system of excellence.
- Exeter House has undertaken a significant amount of work through the role it has as an Autism Education Trust (AET) hub for Wiltshire from early years to Post – 16 pupils. Including this work and the wider outreach work the school has worked with approximately 40 schools and 13 EYFS settings.

#### Objective 3: Enhance resources and maximise their use

- The work of the Primary Learning collaboration has been a key facet to this as it provides a model built upon improved effectiveness and sustainability
- We have also further developed our centralised provision for HR services, tackling issues previously undertaken at academy level more efficiently at Trust level. This has continued to reduce duplication, improve quality and enabled more time to be spent by senior leaders on improving education outcomes for pupils.
- Our planned centralisation of both our finance and IT has taken steps forward this year and we are now well underway in achieving this aim in a model that is more functional and effective
- We have further improved our risk management framework, specifically the identification and management of risk and how this is scrutinised at Trust and committee level.

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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#### Academy reports

##### Wyndham Park Infants School

- In September 2019 the school began the next stage of its journey as a Primary Learning Collaboration (PLC)
- The PLC began working with one Headteacher, one Senior Management Team and one Local Governing Committee
- The planned restructure was halted in January 2020 as the school felt it could achieve the same outcomes for holistically to reduce anxiety and/or collateral damage amongst staff
- As part of the push to ensure more cross-phase working three members of teaching staff are due to move from SM to WP. One teaching member of staff at WP will work across both schools. This commitment to mix, share expertise and experience is now a reality
- As part of alignment both schools now have the same approach to handwriting, spellings and maths teaching as well as common approaches to teaching and learning and assessment
- The EYFS Leader has helped bring clarity to the year group about expectations. There has been an improvement in the learning environments across EYFS and children have access to a range of exciting, engaging and stimulating activities that regularly change
- WP was a founder member of the South Wiltshire Hub – group of now thirteen schools working as a local alliance of CP schools locally. The hub is led by the CEO/EP and managed by the HT
- Wyndham Park had its third Challenge Partner Quality Assurance Review in February 2020. Highlights from the report, which confirmed the school was effective, included:
  - His [HT] approach to distributed leadership has empowered senior and middle leaders to take on more ownership of their areas of responsibility. Leaders are excellent role models for staff and pupils
  - The subject coordinators are a real asset. They offer advice to colleagues and lead training sessions that enhance the subject knowledge and pedagogical skills of staff.
  - Leaders and governors ensure that staff feel well supported and valued.
  - The curriculum is broad and balanced and prepares pupils very well for the next phase of their education and beyond.
  - Reading has been a particular strength of the school...reading is taught well
- School reopened during the pandemic (June 2020 – T6) with approximately 120 pupils from across the school. This was the maximum we could safely fit into the building under the restrictions. The provision was very well received by parents and had a big impact on children's well-being and identity.
- Although usual transition arrangements could not happen across the city we were able to facilitate a positive Y2/3 day in July
- The school transformed the conservation area to become a forest school site. Staff have completed their training and children have been accessing outdoor learning weekly since February.
- The school was awarded the Healthy Schools Award (Silver) thanks to the hard work of the SLE (PSHE)

##### St. Mark's C of E Junior School

- St Mark's was inspected by OfSTED in February 2020 under section 5. The school was judged by inspectors to be 'good' in all areas. <https://st-marks.wilts.sch.uk/wp-content/uploads/2020/04/OfSTED-Report-St-Marks-C-of-E-Junior-School-February-2020.pdf>
- News of the OfSTED was positively covered in the local media
- Strong third CP Quality Assurance Review process and report – school effective in all areas
- Primary Learning Collaboration (PLC) started formally in September 2019
- Balanced in year budgets for SM/WP with new PLC arrangements reversing projected deficits with both schools in good financial shape
- Strong second year of KS2 attainment test scores (2019) – the best in school's history
- DfE comparison websites confirm the school was second best in Salisbury area for KS2 Reading, Writing and Maths combined figure (second year running) in 2019
- Attainment in reading (EXS+91%) was sig+ and in highest 20% of all schools
- Attainment of the higher standard in reading was sig+ and in the highest 20% of schools
- Attainment in maths (EXS+90%) was sig+ and in highest 20% of all schools

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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- Attainment of higher standard in maths (40%) was sig+ and in the highest 20% of schools
- Attainment of EXS+ in RWM (87%) was sig+ and in the highest 20% of schools
- Attainment of higher standard (17%) in RWM was sig+ and in the highest 20% of schools
- Progress figures have continued to improve so that they are now in line or above average at KS2
- Progress in reading 2019 now in Q2 (Q5 2017 and Q3 2018)
- Progress in writing 2019 now in Q2 (Q5 2017 and Q4 2018)
- Progress in maths 2019 now in Q2 (Q5 2017 and Q4 2018)
- Three year averages are recovering well and in line with national
- Pupils with SEND made more progress
- Pupils from disadvantaged backgrounds are doing well compared to local schools
- SM remains largest state feeder school to local grammar schools ~29% of cohort for 2019
- Creation of sensory garden for children to access via active and supportive PTA (FOSM)
- Two senior members of staff accepted onto National Professional Qualifications courses
- SENCO achieved the NASENCO Award
- Numbers on roll highest since 2010
- Covid-19 has stopped KS2 tests for 2020 – internal tracking confirms results would have been strong for a third successive year
- School has supported its pupils through a well-planned and well received platform (Google Classroom)
- School re-opened for T6 in June 2020 with ~130 pupils making it one of the biggest schools by population

#### Exeter House Special School

Exeter House is a growing school for students with profound special needs. All students who attend the school have either an Education Health Care Plan (EHCP) or statement of special educational need and have a range of complex needs, including ASD, PMLD and SLD (which is often accompanied by additional medical needs). The complexity of these needs has increased notably in recent years which has necessitated increased specialist training and development at the school. This year the school has grown again enabling it to not only support more children and families within the schools itself but undertake significant support work beyond the school through outreach, family support and intervention work and help in developing the wider Wiltshire system.

The school is a specialist environment and as such has developed significant specialism and expertise in a whole range of areas. These specialisms are used for in - reach into our own environment and out-reach to support mainstream schools in the local area and the network of special schools across Wiltshire, including training, development and parental support. The school believes in the ability of all young people to access an education that meets their needs and enables them to flourish. The academy is outward facing seeking not only to be an excellent provider in our own right but part of the wider solution to meet the needs of the most vulnerable pupils in society. We believe that every day is an opportunity to change lives and the reality is, that this belief is regularly achieved.

In addition to a team of highly qualified Teachers and Teaching Assistants, a team of external specialist therapists ensure appropriate support for the most complex needs. We have close working relationships with these professionals which include physiotherapist, occupational therapists, sensory integration practitioners, speech therapist, music therapist, clinical psychologists and other health care professionals including a counselling service.

The last two years has seen significant change and development – but change and development that has provided increased opportunities and achievement for all of our students and increased external recognition for what we do.

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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During the year at Exeter House

- The school continues to be identified as a centre of excellence in SEN for South Wiltshire by the local authority and is part of the wider system of excellence development work.
- Exeter House is an Autism Education Trust (AET) hub for Wiltshire for early years to Post -16 provision and has worked with a significant range of provisions and providers over the course of the year
- In March the school received its third positive peer review as part of its annual Challenge Partner Quality Assurance process, where Leadership was recognised as 'Leading'. There was significant recognition for the development and impact on the school extended leadership team which includes the specialist leaders and department heads and the new model that had been developed this year.
- The school has led the development of a Challenge Partner Hub (South Wiltshire) this year, where the Executive Headteacher is senior Partner. The Hub has offered leadership development and peer review which will help ensure schools can learn from each other, support and share excellent practice. Through this work the hub has now grown from 4 members to 13, spanning primary, secondary and special.
- The school maintains its specialist leaders and has leaders across the school involved in a range of projects and processes in the wider community and LA as a whole.
- The school has continued to develop its internal induction and training to ensure the sustained high quality skills, knowledge and understanding for its staff
- As a result of developing the outreach program at the school and restructuring to generate additional capacity again this year, the school has worked with approximately 40 schools and 13 EYFS settings. Feedback from all interventions has been very positive and demand has often outstretched our capacity to provide.
- Parental support through training, development, workshops, drop - ins and individual work has again developed this year with further investment into the pastoral work of the school. This work again has been significant, with positive impact and outcomes notable. The parental training workshops that were further enhanced this year, also have received positive feedback and have this year included parents who have pupils with SEN at other schools and settings.
- Outstanding arts and drama work took place with partners at Salisbury Playhouse Youth Theatre and La again this year.
- Through the Pandemic closure of schools Exeter House sustained high quality provision both in and out of school for the young people and families. The quality of this work was recognised by the local authority as a leading example

#### Key Performance Indicators

As identified above statutory assessments for primary age pupils were cancelled this year and the disruption of the usual education provision makes comparisons difficult to create. However internal measures projected improved outcomes to have been sustained and to have been in-line or better with what had previously been achieved. This evaluation can be identified within the specialist provision also where expected outcomes were sustained and opportunities for provision beyond the school were enhanced.

#### Going concern

After making appropriate enquiries, the SRET Board have a reasonable expectation that SRET has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

#### Financial review

In the period covered by this report the Trustees report an in-year revenue deficit of £36,258 (2019: deficit £5,865). This is calculated by removing the fixed asset fund and local government pension scheme costs and movement. See the calculation below:

2019/20	£
Surplus / (deficit) for the year	(903,462)
Adjustments for	
Remove Capital Grant Income	(62,575)
Add back FRS 102 Pension Costs	436,000
Add back FRS 102 Actuarial Losses	284,000
Add back depreciation	387,008
Contributions from revenue to capital	(177,229)
In-year Revenue Deficit 2020	(36,258)
Capital adjustment from 2019 (see note 18)	31,606
Revenue movement per accounts	(4,652)

The in year deficit of £36,258 was as a result of contributions to capital works due to unsuccessful CIF bids and additional costs during the pandemic.

The majority of the Trust's income is obtained from the Education Schools Funding Agency (ESFA) in the form of General Annual Grant (GAG), the use of which is restricted to a particular purpose which in our case, is the purpose of the Trust.

Additional funding is received from Local Authorities for provision to high needs students. The grants received from the ESFA and Local Authorities during the period to 31 August 2020 and associated expenditure are shown as restricted funds in the statement of activities.

At the 31 August 2020 the balances in the Trust's revenue funds were:

Restricted: £176,453

Unrestricted: £274,576

As of the 31st August 2020 the Trust had a deficit restricted balance of £2,725,000. It recognises a significant pension fund deficit for the Local Government Pension Scheme, and as this is included within the restricted funds the overall position becomes a deficit. However, this does not mean that an immediate liability for this amount crystallises.

All of the academies within the Trust have been under financial pressure due to the real terms' reduction in education funding seen in recent years. In the past we have needed to draw from our reserves to fund excess expenditure. In addition, during the year, we have implemented structural changes at all our schools and with the support of Wiltshire County Council agreed a more appropriate approach to funding special needs education. Accordingly, we have been able to establish budget projections for the medium term, which show year end surpluses at each academy and financial sustainability for the Trust. However, the Trust has been left with no choice than to use revenue funding to fund capital spend to ensure that the infrastructure of its buildings are safe, fit for purpose and provide appropriate structures to underpin the teaching and learning function of the schools. This spend should be seen as a Trust that is committed to providing the very best education to all of its pupil community despite cuts in educational spending with regard to capital improvement funding and its revenue pot.

#### Exeter House

This year the finances at Exeter House Special School have again been under pressure, but we have now agreed to change the way we do business to improve the academy funding and increase the number of students on role.



# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

- The academy operates at both Exeter House and the Vocational Centre in Salisbury City centre. Our students aged 14+ now work and study at the Vocational Centre, freeing-up space and enabling growth in pupil numbers at Exeter House. To this end over the summer we have completed additional capital work to enable our AS senior class to move to the VC creating space for a new class at the main site. The transporting of our students between these premises is expensive and we have secured a most welcome contribution from the Local Authority to defray these costs.
- The Local Authority have agreed a capital spend of c.£40,000 to enable the premises at Exeter House to be appropriately enhanced to better support the 2020/ 21 intake.
- This year again a number of our new pupil intake arrived with an assessed disability banding which was in our opinion incorrect and understated - this had a significant implication on funding. Many man days were invested in preparing appeals, which in the main were successful. Even then the additional funding was not back dated to the start of the academic year, when the students joined us, but to the date of the successful appeal. In future we have agreed to accept all pupils at an assumed banding of three and undertake a meaningful review within the first three months of student entry to Exeter House with the local authority.
- Before we are able to assume any additional responsibilities as the Centre of Excellence for SEN in South Wiltshire, we will need to understand and agree the additional expectations being placed on us and the funding that will enable us to take on and successfully deliver these challenges

#### St Marks and Wyndham Park

- With the now much improved results for phonics, EYFS and KS2, coupled with our budgets and financial forecasts demonstrating financial sustainability in the medium term, the board agreed that some of the reserves could be applied to improve our premises estate.
- The bringing together of both schools, as one Learning Campus, under one Head Teacher and one senior and middle management team, will bring both further benefits in education outcomes and financial sustainability. However it is recognised in the setting of budgets for 2020 and beyond that more work is still to be completed on financial sustainability.
- The number of new students in the September 2020 intake for both schools remain at very close to 100% of our capacity.

#### Capital works: Condition Improvement Fund (CIF)

Funding major capital expenditure from the annual school income budget is not a realistic or sustainable option. However, as access to capital funding has not been achieved this year through submitting bids for specific project funding from the Condition Improvement Fund (CIF).

- This year we had submitted three CIF bids to help improve, expand and upgrade our premises: details are included in the table below. The Trustees had agreed that funds could be drawn from reserves to meet our required contribution to these projects. Due to the critical nature of the Exeter House Expansion (overcrowding) bid the Local Authority had agreed to make a capital contribution of £120,000.
- All of these bids were unsuccessful – The Exeter House Bid is currently under Appeal as the CIF Bid Review Board did not understand the need basis of this bid and this was reflected in the score. Further clarification has been sent as Exeter House is a special school and we are of the opinion that this was not considered when awarding the need score.

Exeter House School		Exeter House & Vocational Centre		St Marks Co E Junior School	
Expansion (overcrowding)		Fire Door Replacement		Toilet Refurbishment	
Cost	£841,839	Cost:	£99,167	Cost:	£74,076
Requested:	£707,839	Request:	£89,247	Grant Funding:	£55,376
LA Contribution	£120,000	Academy Contribution:	£9,920	Academy Contribution:	£18,700
Academy Contribution	£13,500				

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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#### Capital works: outside the CIF funding program

The Trustees had determined that various work at St Mark's was now essential and despite this project being declined in the CIF process again it needed to proceed on the basis of the health and wellbeing of pupils. Accordingly £34,000 was released to capital funding to fund this work during the summer of 2019/ 20.

Wyndham Park also had essential lighting work completed

As Exeter House is increasing in pupil numbers from 143 to 152 in the year 2020/21 additional infrastructure had to be completed over the summer period to facilitate this need. An additional two classrooms have been created, and modifications to other parts of the building to facilitate teaching and learning. The Vocational Centre has also been modified and upgraded to accommodate a new additional class. In addition on the main site another entrance has been created to ensure that pedestrians (pupils and parents) can safely transition into the school building away from traffic. With the complexity of need of our students EH also spent an additional £20,000 on specialist equipment as the Academy only received funding of £5,133 for specialist equipment annually. Infrastructure work will continue in 2020/21 using £40,000 obtained from the Local Authority to help with this additional capital work.

#### Capital Costs

The end of year position includes the following contributions to capital and improvements to Diocesan property for each of the three schools:

Exeter House School - £159,966 plus (£14,001) adjustment re 2019 (see note 18)

St Mark's CofE Junior School - £2,408 and £34,163 for improvements to Diocesan Property

Wyndham Park Infant School - £14,855 plus (£17,604) adjustment re 2019 (see note 18)

#### Reserves policy

During the year the SRET Board has reviewed its previously agreed reserve policy. The policy has been changed to reflect the Trust strategic coherence and forecast financial sustainability. Accordingly, we have set our self the target of achieving a prudential financial margin to enable the academies to weather business disruption. These reserves will not be designated for specific projects but rather will enable the Trust to better deal with changes and uncertainties in the current educational environment. At the end of the period, the reserves at the three academies have reduced due predominantly providing a contribution to capital projects which were subject to successful CIF bids – see above.

The balances are as follows:

Exeter House School £146,628, equivalent to 5% of annual payroll costs

St Marks C.E. School £153,865, equivalent to 13% of annual payroll costs

Wyndham Park School £149,173, equivalent to 15% of annual payroll costs

SRET £1,358, equivalent to 1% of annual payroll costs

#### Investment policy

The Trust's investment policy is one of minimal risk, accordingly if funds are available these may only be placed on short-term deposit at the most favourable rate available from providers who are covered by the Financial Services Compensation Scheme. The board have delegated this responsibility to the CEO/ Executive Principal.

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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#### Principal risks and uncertainties

To deliver a strong risk management framework we have sought to develop:

- An effective Member Panel.
- A strong and diverse board with Trustees who have the time and skill to commit to their roles.
- Effective delegation to board sub - committees, all with appropriate terms of reference.
- A board agreed risk appetite.
- Risk management standards, particularly the identification and evaluation of risk.

The risks to the Trust are regularly monitored and fall into four main categories:

- Strategic and reputational risk.
- Operational risk.
- Compliance risk.
- Financial risk.

#### **The key risks have been determined as:**

**Insufficient numbers on student roll** – the risk that the various academies fail to recruit sufficient students or that numbers decline. Our pupil intake in September 2020 was at or near our maximum for all our schools.

#### **Measures in place to mitigate this risk**

- Robust school improvement strategies in place.
- Recent results in phonics and EYFS, KS2 and outcomes at Exeter House demonstrate successful school improvement.
- Accessible school personnel to prospective parents, open days, newsletters etc.

**Legal risk** – risk that legislation requirements are not known or not complied with including GDPR.

#### **Measures in place to mitigate this risk**

- The Trust accesses the legal knowledge of a respected legal firm where a retainer is in place.
- Scrutiny of circular letters from central government and national educational associations who publish, comment and will provide support or guidance in these areas.
- Training is undertaken as appropriate on new legislation.
- Ongoing review and update of policies and procedures to ensure they remain within the law.

**Recruitment risk** – not being able to recruit appropriate candidates, or recruiting unsuitable employees to work with children.

#### **Measures in place to mitigate this risk**

- Recruitment and selection policy and procedures in place.
- All interview panels include at least one member with up to date safer recruitment training.
- Advice and support from the Trust's centralised HR team on all recruitment issues.
- A commitment to staff development including continuing professional development.
- All staff have enhanced DBS certification.
- Active governing body membership.

**Information Technology** – ensure that the technology is strong robust secure and fit for purpose.

#### **Measures in place to mitigate this risk**

- We have established a variety of appropriate policies, employ IT specific personnel who are supported by a contract with an external support company.
- Plans are in place to centralise the Trust IT provision to deliver standards and practices across the Trust that are more than ever expected in this digital age.

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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**Financial risk** – impacts of the National Funding Formula and pressures on salary cost.

**Measures in place to mitigate this risk**

- A clear strategic plan and objectives, annual budget and medium term financial forecasting for all academies and the Trust.
- School financial reports – close monitoring of income and expenditure against budget, bank reconciliations and prudent reserves are in place. Leadership team and governing bodies all fully aware of current circumstances.
- Our costs, like most schools, are dominated by the cost of employment. Where appropriate we review leadership structures and our teaching and teaching assistant compliment.
- We have agreed a fixed sum repayment schedule to fund our deficit in The Local Government Pension Scheme.

**Fundraising**

The board is responsible for ensuring that the organisation operates within a responsible, sustainable financial framework and that the organisation has adequate resources to carry out its work.

- Trustees have the responsible of ensuring the survival and continuation of the Trust. This includes responsibility for ensuring funding is available to support the activities of the organisation.
- While Trustees may delegate many of the operations of fundraising to other parts of the organisation, the board retains the responsibility for ensuring fundraising is undertaken appropriately.
- The board are committed to ensuring that fundraising activities are carried out in an ethical manner: and
- The guiding fundraising principle is a simple one – we will only use techniques that we would be happy to be used on ourselves.

In doing so, the organisation will adhere to the following standards:

- The board will have regard to the Charity Commissions publication. "Charity Fundraising"
- Fundraising activities carried out by individual academies, including their PTA will comply with all relevant laws
- Any communications to the public made in the course of carrying out a fundraising activity shall be truthful and non-deceptive
- All monies raised from fundraising activities will be for the stated purpose of the appeal and will comply with the stated mission and purpose.
- All personal information collected by the Trust is confidential and is not for sale or to be given away or disclosed to any third party without consent.
- Nobody directly or indirectly employed by or volunteering for the Trust shall accept commissions, bonuses or payment for fundraising activities on behalf of the organisation:
- No general solicitations shall be undertaken by telephone or door to door:
- Fundraising activities should not be undertaken if they may be detrimental to the good name or community standing of the Academy.
- The Trust does not work with any third party commercial participators or professional fundraisers to raise funds.
- There have been no fundraising complaints in 2019/20.
- Financial contributions will only be accepted from companies, organisations and individuals the Board considers ethical:
- All Trustees, Governors, casual, permanent and contract staff and volunteers are responsible for adhering to these procedures:
- Fundraising activities should not be undertaken if they will expose the organisation to significant financial risk: and
- Complaints will be dealt with in accordance with the Trust's complaints procedure.

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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Some fund raising has occurred throughout the year, however this has unfortunately been curtailed due to the Covid situation.

- Friends of Exeter House raised £3,000. It is currently being discussed what the funds should purchase.
- Exeter House has also had some amazing donations amounting to circa £29,000. An element of the funds was raised through a member of Salisbury Cathedral staff swimming the Serpentine and donations from Salisbury Cathedral School have resulted in the purchase of a Sound-beam for our most complex classes. All donations received are used to enhance the curriculum and to bring some additional enjoyment and fun into the lives of our pupils. A donation of £25,000 was received in this financial year however will be spent in the year of 2020/21 as per the donor's request.

Friends of St Mark's (PTA) raised £5,740.96 and Wyndham Parents and Staff Association (PTA) raised £4,665.10 which was used for classroom resources. These funding sources are greatly appreciated.

#### **Plans for future periods**

Our plans are subject to regular board reviews and a formal annual review. We have and will continue to rigorously review our performance against agreed KPIs, measures and outcomes.

We have a demonstrable track record in delivering for our pupils and have been recognised for our ability to deliver school improvements and become a centre of excellence for special needs education.

Going forward our plan is to further develop and demonstrate these capabilities and continue to share our knowledge with local schools and MATs, so they may share and benefit from what we do.

We are a relatively small Trust of three schools with less than a thousand pupils. The Trustees have determined that growth in pupil numbers either organically, by acquisition or partnering with other schools, with similar values and beliefs, provides opportunities for future efficiencies. This in turn should enable more of the Trust's funding to be spent directly on pupils. Whilst growth should lead to more efficient methods of working, we are determined to protect our existing students from any negative impacts of such growth as well as any new students joining the MAT.

Staff moving between schools, sharing continuous professional development are clear advantages of MATs. However, many of the benefits of being in a MAT are realised through a close geographical focus with a schools-led collaborative model, with all in the group drawing on each other's strengths and addressing weaknesses together. Accordingly, the number of schools in a trust should decreasingly be seen as a mark of success. MATs should instead focus on sustainability and ensuring they maintain financial sustainability and school improvement capacity to support their pupils.

Opportunities for organic growth are limited and whilst there appears to be opportunities to pursue growth by merger or acquisition or developing partnerships, our work has not yet delivered a positive outcome.

# **SOMERSET ROAD EDUCATION TRUST**

## **TRUSTEES' REPORT (CONTINUED)**

### **FOR THE YEAR ENDED 31 AUGUST 2020**

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#### **Impact of Covid 19**

There has been a financial impact across the Trust with regard to Covid 19. FSM vouchers have been purchased aside from the Government run scheme. This was done due to the delay in the government scheme and the need to get support to these families straight away which although was recognised as a positive action by the families and the Local authority has had a significant impact on us financially. Additional costs have also occurred due to additional cleaning and significantly enhanced use of PPE. The specific needs of pupils with complex SEND (as are found within the pupils at Exeter House School) such as the difficulty around social distancing and the enhanced behavioural and medical needs has meant that more and enhanced cleaning has had to be implemented to ensure that the risk created by the lack of social distancing is mediated as best as possible, which has included the need for Trust staff to undergo further training with regard to enhanced cleaning using a spray technique. The additional PPE has included face coverings, gloves and aprons far in excess of what the school would usually use and far in excess of what other schools without this population would require.

The cost has not only been financial as the Trust has had to work in a way that is highly mindful of Business Continuity whilst retaining its strategic intention. This has been costly in time, effort and well –being for many staff but most specifically the more senior staff. It has resulted in staff working extra hours on a continuing basis through traditional holiday periods and a significant increase to working hours during the working week to ensure the operational running of the schools. Whilst this has been managed well, shouldering continued crisis management, business continuity planning, operational running and maintaining a strategic direction at the same time can be arduous and systems have had to be put in place to ensure a stronger foundation for this and to enable sustainability at this working level.

The pastoral and safeguarding team has been increased to cope with increased need and to create a more proactive approach to ensure that all stakeholders within our community are catered for. This has, again had the biggest impact on Exeter House, where 70% of the population fall into the most vulnerable students group requiring on-going multi-agency and pastoral support interventions both at home and school in order to avoid both family and placement breakdown. The HR function's workload has also increased significantly and this has resulted in an increase in our staffing costs due to expansion of the role. The financial cost of both roles will be negated by the work completed by both these sections within their specialities as sustained well-being is crucial.

Due to the impact on usual running practices for children with EHCPs / high needs children across the Local Authority there has been further impact on Exeter House School for September 2020. The impact is that transition into the school has been delayed in order that placements can be finalised, missed pre-school and parental support work for families can take place and increased staffing can be ensured. Therefore although NOR has increased to 152 from 142 these pupils are not yet all in school as we have had to bring pupils in gradually from September through to December 2020. This will ensure the safety of our bubbles and the safe transition of new pupils into the school environment. However it will have a financial impact due to 152 pupils not being on roll for the October Census and top up funding for the school not being available until the pupil is on roll, thus impacting income and making budgeting more complex this year.

No high-level risks were identified by the internal auditors.

#### **Funds held as custodian trustee on behalf of others**

No funds are held as custodian trustee on behalf of others.

# SOMERSET ROAD EDUCATION TRUST

## TRUSTEES' REPORT (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2020**

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### Auditor

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees' report, incorporating a strategic report, was approved by order of the board of Trustees, as the company directors, on ~~9 December 2020~~ and signed on its behalf by:

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T Branch

Chair of Trustees

# SOMERSET ROAD EDUCATION TRUST

## GOVERNANCE STATEMENT

***FOR THE YEAR ENDED 31 AUGUST 2020***

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### **Scope of responsibility**

As Trustees we acknowledge we have overall responsibility for ensuring that Somerset Road Education Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The board has delegated the day-to-day responsibility to the Chief Executive Officer/ Executive Principal as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between SRET and the Secretary of State for Education. They are also responsible for reporting to the board any material weaknesses or breakdowns in internal control.

As Trustees we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency Framework for governance.



# SOMERSET ROAD EDUCATION TRUST

## GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### Governance

Members have an overview of the governance arrangements of the Trust, they can amend the articles and may do so to support stronger governance arrangements. The role of a Member is to keep an oversight of the Trust board but not to be involved in the day to day management of the Trust.

The membership have formally met twice this year, where attendance has been as follows:

Member	Meetings attended	Out of possible
Branch Trevor (Member and Trustee)	2	2
Clifford Clare	1	2
Goldsmith Diana	2	2
Mayhew Angus (Representative of the Corporate Member)	2	2
Melville Diana	2	2

The board's purpose is to:

- Ensure the Trust complies with charity and company law, its Articles of Association, all other applicable legislation, and DfE and ESFA requirements relating to the Trust and its academies.
- Ensure proper use of public funds and compliance with the various funding agreements.
- Ensure the Trust is solvent, well run, and meets the needs of pupils and staff in its academies.
- Ensure the Trust acts in accordance with its constitution and powers, promote the success of the Trust, and exercise sound judgement and diligence in all its affairs.
- Ensure that all Trustees are skilled in understanding, interpreting, and comparing school/ academy performance data and are kept fully apprised of the performance of each academy at all times.
- Ensure that all Trustees have the skills, knowledge, and information to assess the Trust's financial performance.
- Ensure the EP\CEO and all senior staff have the skills, knowledge, and experience to run the Trust and its individual academies and to effectively manage its financial, human, and physical resources and assets.

The Board of Trustees have formally met seven times during the year including one extraordinary meeting, where attendance was as follows:

Trustees	Meetings attended	Out of possible
M Newton (Chair of Trustees to 7 February 2020) (Resigned 7 February 2020)	3	7
T Branch (Chair of Trustees from 12 February 2020)	6	7
M Sambrook (CEO/Executive Principal & Accounting Officer)	7	7
L Steer	7	7
R Cooper (Resigned 31 October 2019)	0	0
R McClatchey (Chair of Resources Committee & Chair of Audit Committee)	5	7
J Baylis (Appointed 18 September 2019)	7	7
O Bourne	7	7
T Milne (Appointed 19 September 2019 and resigned 31 August 2020)	7	7
D McKay (Appointed 27 November 2019)	3	7
D Bray (Appointed 23 September 2020)	0	0

# SOMERSET ROAD EDUCATION TRUST

## GOVERNANCE STATEMENT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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At the start of this year with the Trust being in a stable and strong situation, The Board was able to consider the future for the Trust. The consideration included exploring possibilities of merging with another trust. This exercise gave opportunity to look at the trust and The Board concluded that SRET has a specific voice that is important in the current local education discourse and it is a perspective that is different from other trusts in our area.

The main changes for this year include:

- Having Chaired the Board through the successful implementation the Governance Recommendation of the 2017 external review, Mike Newton stepped down from being chair and resigned his position on The Board of SRET on the 7.2.2020.
- Trevor Branch became Chair of The Board and Rob McClatchey became Vice Chair of The Board
- In compliance with the COVID-19 guideline requirements Board meeting continued some of which were held virtually using Video Communications over internet connections.

During the year The Board has ensured SRET is compliant in having all required policies and that all policies are compliant.

The **Resources Committee** is a sub-committee of the main board of Trustees which has met four times this year. Its purpose is to:

- Support the board in monitoring and reporting the use of resources including finance
- To deliver the requirements placed on the Trust by the government as detailed in The Financial Handbook written by the ESFA.

Attendance at meetings in the year was as follows:

Trustees	Meetings attended	Out of possible
T Branch (Chair of Trustees from 12 February 2020)	4	4
M Sambrook (CEO/Executive Principal & Accounting Officer)	4	4
L Steer	4	4
R McClatchey (Chair of Resources Committee & Chair of Audit Committee)	3	4

# SOMERSET ROAD EDUCATION TRUST

## GOVERNANCE STATEMENT (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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#### The Standards Committee

This is a board sub-committee which has met three times this year. Its purpose is to:

- Ensure that the standards and pupil outcomes across the Trust continue to improve.
- Ensure a strategy is in place for continued improvement of standards at all academies, with a view to each academy achieving and sustaining outstanding performance.

The committee will focus on improving standards and pupil outcomes in three main areas:

- Performance in national tests for specific key stages and other nationally published data (for example SATs, Phonics, EYFS data etc.)
- Performance against pre-determined KPI's are monitored regularly for each academy. This includes the quality of teaching and learning and how this is leading to improved outcomes and the achievement of specific milestones for reading, writing and maths.
- Performance of vulnerable groups, specifically pupils eligible for pupil premium funding and those with special educational needs

We have established a Trust led working part to review to the role and development of this group with wider stakeholders. We expect that this work to have been concluded within the Autumn Term 2020

Attendance in the meetings during the year was as follows:

\*Standards#3 cancelled due to Covid-19 Lockdown

\*Standards#4 added to the SRET Board Meeting 10.6.2020 due to Covid 19

Trustees	Meetings attended	Out of possible
J Baylis	1	2
Olivia Bourne (Chair)	2	2
M Newton	1	2
M Sambrook	2	2
T Milne	1	2

#### Audit Committee

This is SRET Committee. Its purpose is to support the Board:

- To fulfil its corporate governance and oversight responsibilities in relation to financial reporting, internal control system, risk management system and internal and external audit functions.
- To fulfil its legal, social and corporate responsibilities in the provision of schooling in a safe environment.

Attendance at meetings in the year was as follows:

Trustees	Meetings attended	Out of possible
M Newton (Chair of Trustees to 7 February 2020) (Resigned 7 February 2020)	2	3
T Branch (Chair of Trustees from 12 February 2020)	3	3
M Sambrook (CEO/Executive Principal & Accounting Officer)	3	3
R McClatchey (Chair of Resources Committee & Chair of Audit Committee)	3	3

# SOMERSET ROAD EDUCATION TRUST

## GOVERNANCE STATEMENT (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2020**

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### Local Governing Committees (LGCs)

Each academy within the Trust has an LGC which formally meets six times a year. These are sub-committees of the Trust board. Their remit is as follows:

- Reporting to the board, they work together in providing a focused governance for academies at a local level, ensuring the delivery of the boards wish to ensure that the responsibility to govern the academies is vested in those closest to the impact of decision-making.
- The LGCs monitors the academies' key performance indicators and acts as a critical friend to the Headteacher and the senior leadership teams.
- The LGCs carry out their functions in relation to their respective academy on behalf of the board and in accordance with policies determined by the board. The act of delegation from the board to the LGCs, is a delegation of powers and duties and not a shedding of responsibilities.

### Review of value for money

As Accounting Officer, the Executive Principal has responsibility for ensuring that the Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the education and wider community outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust uses of its resources has provided good value for money during each academic year, and reports to the Trust board where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Trust has delivered improved value for money during the year by:

- Driving Trust wide benefits and improvements in educational outcomes
- Commencing the centralisation of services provided across the trust
- Delivering a strategic plan for the Trust that creates a self-sustaining school system that ensures financial sustainability

The Trust strategy plans for the achievement of the best possible education and wider community outcomes through the economic, efficient and effective use of all Trust resources.

Our plans include the centralisation of Trust processes, seeking to build it once at the centre, to help deliver future sustainability and support the growth of the Trust. Centralisation will help facilitate growth of significant relationships within the schools, bringing more and more opportunities for our staff, students and the wider community. Whilst it is recognised that financial savings may be minimal the Trust will become more effective and efficiency will improve.

- In September 2018 the Trust centralised the HR Function, this has developed further over 2019-20 and is now well established
- During this year the centralisation of the business/administration function and the core elements within that function, including finance and IT have developed and we would expect that these will be fully established by the end of 2020-21. The work already undertaken has enabled increase strength in systems around compliance and efficiency.
- Where appropriate major supplier contracts continue to be negotiated for the four sites and the same contractors are used where feasible.
- Further areas for centralisation of services will continue to be reviewed and assessed.

The Trust has developed its approach to create income through outreach and training programs. The Trust has continued to generate some financial benefit from these programs this year, which have been supported by the adapted systems and structures. Through this work the profile of the Trust has also been raised and we have demonstrated we are an outwardly facing Trust, not only happy to share our expertise and help improve outcomes at other schools but also very capable of doing so.

# SOMERSET ROAD EDUCATION TRUST

## GOVERNANCE STATEMENT (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2020**

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### **The purpose of the system of internal control**

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve our vision, goals and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness.

The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of the Trust vision, goals and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised and to manage them efficiently, effectively and economically.

The system of internal control has been in place at SRET for the period from 1st September 2019 to 31st August 2020. They have continued in place, up to the date of that this annual report and financial statements were approved.

### **Capacity to handle risk**

The SRET Board has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate these risks.

The SRET Board is of the view that there is a formal on-going process for identifying, evaluating and managing the Trust's significant risks that has been in place for the period 1st September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the SRET Board.

### **The risk and control framework**

The Trusts system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability.

In particular it includes:

- Comprehensive 3-year plan, budgets and monitoring systems.
- Monthly financial reports reviewed and agreed by the board.
- Regular reviews by the Resource Committee including reports on financial performance against plan, major planned purchases, capital and expense expenditure.
- Setting targets and measuring performance against plan.
- Regular review of internal controls summarised in the Trusts Financial Handbook
- Clearly defined purchasing (asset purchase or capital investment) guidelines
- Delegation of authority and segregation of duties
- Identification and management of risks

The board keeps the need for a specific internal audit function under review. During the year we appointed the Local Authority, Wiltshire Council as internal auditor; but where appropriate we contract with other trusted third party organisations.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the Trusts financial systems. In particular, the checks carried out in the current period included:

- Testing of internal control and compliance with the Scheme of Delegation
- Testing of Financial planning, budget setting and approval, budget monitoring, benchmarking and cashflow
- As a result of external audit management letter points and internal scrutiny findings the trust agreed to contract external accounting support to assist with financial reporting and planning.

Non-financial review:

- External professionals Safety Marks were contracted to carry out a review of Health and Safety processes and compliance across the trust, the Safety Mark accreditation was awarded to all schools.

# SOMERSET ROAD EDUCATION TRUST

## GOVERNANCE STATEMENT (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2020**

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The Head of Wiltshire Internal Audit reports to the board via audit committee. Due to Covid-19 the Internal auditor has not been able to deliver their schedule of work as planned. Work continued regarding the IT infrastructure across the Trust. The Trust Risk Register is a key document for the Trust.

### **Review of effectiveness**

As Accounting Officer, the Chief Executive/ Executive Principal has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor
- the work of the external auditor
- the work of the executive managers within the Trust who have responsibility for the development and maintenance of the internal control framework

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the audit committee and a plan to address weaknesses and ensure continuous improvement of the system is in place. In 19/20 the Trust will seek to look to other avenues to provide internal audit to ensure that the Trust benefits from the most rigorous approach.

Approved by order of the board of Trustees on *9 December 2020* and signed on its behalf by:



T Branch  
Chair of Trustees



M Sambrook  
CEO/Executive Principal & Accounting Officer

# SOMERSET ROAD EDUCATION TRUST

## STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

**FOR THE YEAR ENDED 31 AUGUST 2020**

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As accounting officer of Somerset Road Education Trust, I have considered my responsibility to notify the multi-academy trust board of Trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the academy trust, under the funding agreement in place between the multi-academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2019.

I confirm that I and the multi-academy trust's board of Trustees are able to identify any material irregular or improper use of funds by the multi-academy trust, or material non-compliance with the terms and conditions of funding under the multi-academy trust's funding agreement and the Academies Financial Handbook 2019.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of Trustees and ESFA.



M Sambrook  
Accounting Officer

9 December 2020

# SOMERSET ROAD EDUCATION TRUST

## STATEMENT OF TRUSTEES' RESPONSIBILITIES

**FOR THE YEAR ENDED 31 AUGUST 2020**

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The Trustees (who are also the directors of Somerset Road Education Trust for the purposes of company law) are responsible for preparing the Trustees' report and the accounts in accordance with the Academies Accounts Direction 2019 to 2020 published by the Education & Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare accounts for each financial year. Under company law, the Trustees must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Approved by order of the members of the board of Trustees on 9 December 2020 and signed on its behalf by:



T Branch  
Chair of Trustees



# **SOMERSET ROAD EDUCATION TRUST**

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SOMERSET ROAD EDUCATION TRUST**

***FOR THE YEAR ENDED 31 AUGUST 2020***

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### **Opinion**

We have audited the accounts of Somerset Road Education Trust for the year ended 31 August 2020 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the accounts, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

In our opinion the accounts:

- give a true and fair view of the state of the academy trust's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the accounts' section of our report. We are independent of the academy trust in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the accounts is not appropriate; or
- the Trustees have not disclosed in the accounts any identified material uncertainties that may cast significant doubt about the academy trust's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the accounts are authorised for issue.

### **Other information**

The Trustees are responsible for the other information, which comprises the information included in the annual report other than the accounts and our auditor's report thereon. Other information includes the trustees' report (incorporating the strategic report and directors' report) the governance statement and the statement of regularity, propriety and compliance. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# SOMERSET ROAD EDUCATION TRUST

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SOMERSET ROAD EDUCATION TRUST (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2020**

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### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the incorporated strategic report and directors' report for the financial year for which the accounts are prepared is consistent with the accounts; and
- the Trustees' report including the incorporated strategic report and directors' report have been prepared in accordance with applicable legal requirements.

### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the multi-academy trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report and directors' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of Trustees**

As explained more fully in the statement of Trustees' responsibilities, the Trustees (who are also the directors of the academy trust for the purposes of company law) are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the accounts, the Trustees are responsible for assessing the academy trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the academy trust, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the accounts**

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

A further description of our responsibilities for the audit of the accounts is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

# SOMERSET ROAD EDUCATION TRUST

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SOMERSET ROAD EDUCATION TRUST (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2020**

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### Use of our report

This report is made solely to the academy trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the academy trust's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the academy trust and the academy trust's members as a body, for our audit work, for this report, or for the opinions we have formed.



**Esme Shakeshaft (Senior Statutory Auditor)**  
**for and on behalf of Moore (South) LLP**

**10 Dec 2020**  
.....

**Chartered Accountants**  
**Statutory Auditor**

33 The Clarendon Centre  
Salisbury Business Park  
Dairy Meadow Lane  
Salisbury  
Wiltshire  
SP1 2TJ

# **SOMERSET ROAD EDUCATION TRUST**

## **INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO SOMERSET ROAD EDUCATION TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY**

***FOR THE YEAR ENDED 31 AUGUST 2020***

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In accordance with the terms of our engagement letter dated 7 November 2019 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2019 to 2020, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Somerset Road Education Trust during the period 1 September 2019 to 31 August 2020 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Somerset Road Education Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Somerset Road Education Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Somerset Road Education Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

### **Respective responsibilities of Somerset Road Education Trust's accounting officer and the reporting accountant**

The accounting officer is responsible, under the requirements of Somerset Road Education Trust's funding agreement with the Secretary of State for Education dated 19th December 2014 and the Academies Financial Handbook, extant from 1 September 2019, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2019 to 2020. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2019 to 31 August 2020 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

### **Approach**

We conducted our engagement in accordance with the Academies Accounts Direction 2019 to 2020 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the multi-academy trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- consideration of the evidence supporting the accounting officer's statement on regularity, propriety and compliance;
- analytical procedures on the general activities of the academy trust;
- a review of minutes of committees and board meetings which may be relevant to regularity;
- consideration of discussions with key personnel including the accounting officer and governing body;
- tests of control have been carried out on a control activity which are relevant to regularity;
- substantive testing of individual transactions.

# SOMERSET ROAD EDUCATION TRUST

## INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO SOMERSET ROAD EDUCATION TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2020**

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### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2019 to 31 August 2020 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

*Moore South LLP*

### Reporting Accountant

Moore (South) LLP  
33 The Clarendon Centre  
Salisbury Business Park  
Dairy Meadow Lane  
Salisbury  
Wiltshire  
SP1 2TJ

Dated: *10 Dec 2020*

# SOMERSET ROAD EDUCATION TRUST

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2020

	Notes	Unrestricted funds £	Restricted funds: General Fixed asset £		Total 2020 £	Total 2019 £
<b>Income and endowments from:</b>						
Donations and capital grants	3	4,496	24,112	62,575	91,183	383,140
Charitable activities:						
- Funding for educational operations	4	-	6,122,896	-	6,122,896	5,453,633
Other trading activities	5	95,552	150,171	-	245,723	267,589
Investments	6	412	-	-	412	405
<b>Total</b>		100,460	6,297,179	62,575	6,460,214	6,104,767
<b>Expenditure on:</b>						
Charitable activities:						
- Grants	9	-	34,163	-	34,163	28,125
- Educational operations	10	100,308	6,558,197	387,008	7,045,513	6,326,649
<b>Total</b>	7	100,308	6,592,360	387,008	7,079,676	6,354,774
<b>Net income/(expenditure)</b>		152	(295,181)	(324,433)	(619,462)	(250,007)
Transfers between funds	18	(7,029)	(138,594)	145,623	-	-
<b>Other recognised gains/(losses)</b>						
Actuarial losses on defined benefit pension schemes	20	-	(284,000)	-	(284,000)	(863,000)
<b>Net movement in funds</b>		(6,877)	(717,775)	(178,810)	(903,462)	(1,113,007)
<b>Reconciliation of funds</b>						
Total funds brought forward		281,453	(1,830,772)	14,924,414	13,375,095	14,488,102
Total funds carried forward		274,576	(2,548,547)	14,745,604	12,471,633	13,375,095

# SOMERSET ROAD EDUCATION TRUST

## STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2020

Comparative year information Year ended 31 August 2019	Notes	Unrestricted funds £	Restricted funds: General	Fixed asset £	Total 2019 £
<b>Income and endowments from:</b>					
Donations and capital grants	3	23,281	-	359,859	383,140
Charitable activities:					
- Funding for educational operations	4	-	5,453,633	-	5,453,633
Other trading activities	5	196,724	70,865	-	267,589
Investments	6	405	-	-	405
<b>Total</b>		<b>220,410</b>	<b>5,524,498</b>	<b>359,859</b>	<b>6,104,767</b>
<b>Expenditure on:</b>					
Charitable activities:					
- Grants	9	-	28,125	-	28,125
- Educational operations	10	223,635	5,761,329	341,685	6,326,649
<b>Total</b>	7	<b>223,635</b>	<b>5,789,454</b>	<b>341,685</b>	<b>6,354,774</b>
<b>Net income/(expenditure)</b>		<b>(3,225)</b>	<b>(264,956)</b>	<b>18,174</b>	<b>(250,007)</b>
Transfers between funds	18	-	23,317	(23,317)	-
<b>Other recognised gains/(losses)</b>					
Actuarial losses on defined benefit pension schemes	20	-	(863,000)	-	(863,000)
<b>Net movement in funds</b>		<b>(3,225)</b>	<b>(1,104,639)</b>	<b>(5,143)</b>	<b>(1,113,007)</b>
<b>Reconciliation of funds</b>					
Total funds brought forward		284,678	(726,133)	14,929,557	14,488,102
Total funds carried forward		281,453	(1,830,772)	14,924,414	13,375,095

# SOMERSET ROAD EDUCATION TRUST

## BALANCE SHEET

AS AT 31 AUGUST 2020

	Notes	2020 £	2019 £
<b>Fixed assets</b>			
Tangible assets	14	14,693,172	14,855,587
<b>Current assets</b>			
Debtors	15	206,996	384,611
Cash at bank and in hand		880,100	650,850
		1,087,096	1,035,461
<b>Current liabilities</b>			
Creditors: amounts falling due within one year	16	(583,635)	(510,953)
<b>Net current assets</b>		503,461	524,508
<b>Net assets excluding pension liability</b>		15,196,633	15,380,095
Defined benefit pension scheme liability	20	(2,725,000)	(2,005,000)
<b>Total net assets</b>		12,471,633	13,375,095
<b>Funds of the multi-academy trust:</b>			
<b>Restricted funds</b>	18		
- Fixed asset funds		14,745,604	14,924,414
- Restricted income funds		176,453	174,228
- Pension reserve		(2,725,000)	(2,005,000)
<b>Total restricted funds</b>		12,197,057	13,093,642
<b>Unrestricted income funds</b>	18	274,576	281,453
<b>Total funds</b>		12,471,633	13,375,095

The accounts on pages 36 to 61 were approved by the Trustees and authorised for issue on 9 December 2020 and are signed on their behalf by:



T Branch

Chair of Trustees

Company Number 09343767



# SOMERSET ROAD EDUCATION TRUST

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2020

	Notes	2020 £	£	2019 £	£
<b>Cash flows from operating activities</b>					
Net cash provided by/(used in) operating activities	21		390,856		(108,267)
<b>Cash flows from investing activities</b>					
Dividends, interest and rents from investments		412		405	
Capital grants from DfE Group		23,306		359,859	
Capital funding received from sponsors and others		39,269		-	
Purchase of tangible fixed assets		(224,593)		(309,540)	
<b>Net cash (used in)/provided by investing activities</b>			(161,606)		50,724
<b>Net increase/(decrease) in cash and cash equivalents in the reporting period</b>			229,250		(57,543)
Cash and cash equivalents at beginning of the year			650,850		708,393
<b>Cash and cash equivalents at end of the year</b>			880,100		650,850

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

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### 1 Accounting policies

Somerset Road Education Trust is a charitable company limited by guarantee incorporated in England and Wales. The address of its principal place of business is given on page 1 and the nature of its operations are set out in the Trustees' report.

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

#### 1.1 Basis of preparation

The accounts of the multi-academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2019 to 2020 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

The accounts are prepared in sterling which is the functional currency and rounded to the nearest £1.

Somerset Road Education Trust meets the definition of a public benefit entity under FRS 102.

#### 1.2 Going concern

The Trustees assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the accounts and have concluded that the multi-academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the multi-academy trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the accounts.

#### 1.3 Income

All incoming resources are recognised when the multi-academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

##### Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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#### 1 Accounting policies

(Continued)

##### Sponsorship income

Sponsorship income provided to the multi-academy trust which amounts to a donation is recognised in the statement of financial activities in the period in which it is receivable (where there are no performance-related conditions), where the receipt is probable and it can be measured reliably.

##### Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

##### Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the multi-academy trust has provided the goods or services.

##### Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the accounts until they are sold. This income is recognised within 'Income from other trading activities'.

##### Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the multi-academy trust's accounting policies.

#### 1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

##### Expenditure on raising funds

This includes all expenditure incurred by the multi-academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

##### Charitable activities

These are costs incurred on the multi-academy trust's educational operations, including support costs and costs relating to the governance of the multi-academy trust apportioned to charitable activities.

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 1 Accounting policies

(Continued)

#### 1.5 Tangible fixed assets and depreciation

Assets costing £2,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Land and buildings	50 years (Buildings only)
Property improvements	20 years
Computer equipment	3 years
Fixtures, fittings & equipment	5 years
Motor vehicles	4 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

#### 1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the multi-academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

#### 1.7 Leased assets

Rentals payable under operating leases are charged against income on a straight-line basis over the period of the lease.

#### 1.8 Financial instruments

The multi-academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the multi-academy trust and their measurement basis are as follows.

##### Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 1 Accounting policies

(Continued)

#### Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

#### 1.9 Taxation

The multi-academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the multi-academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### 1.10 Pensions benefits

Retirement benefits to employees of the multi-academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the multi-academy trust.

The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the multi-academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on quadrennial valuations using a prospective unit credit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the multi-academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income or expenditure are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

#### 1.11 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the multi-academy trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received and include grants from the Education Funding Agency.

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### Critical accounting estimates and assumptions

The multi-academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 20, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2020. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

#### Critical areas of judgement

On conversion to an academy trust, the asset and liabilities of the Trust are measured at fair value. This includes any buildings. Further additions of property have also been measured at fair value. The valuation of buildings involves a significant degree of estimation, refer to Note 14 for further detail to this estimation.

The value of the donation of occupying Diocese property rent free has also been considered. A notional rental value has not been included as it cannot be reliably measured.

### 3 Donations and capital grants

	Unrestricted funds £	Restricted funds £	Total 2020 £	Total 2019 £
Capital grants	-	62,575	62,575	359,859
Other donations	4,496	24,112	28,608	23,281
	<u>4,496</u>	<u>86,687</u>	<u>91,183</u>	<u>383,140</u>

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 4 Funding for the multi-academy trust's educational operations

	Unrestricted funds £	Restricted funds £	Total 2020 £	Total 2019 £
<b>DfE / ESFA grants</b>				
General annual grant (GAG)	-	3,510,125	3,510,125	3,400,162
Other DfE group grants	-	438,223	438,223	320,544
	-	3,948,348	3,948,348	3,720,706
<b>Other government grants</b>				
Local authority grants	-	2,134,266	2,134,266	1,720,733
Other Government Grants	-	9,900	9,900	12,194
<b>Exceptional government funding</b>				
Coronavirus exceptional support	-	30,382	30,382	-
	-	2,174,548	2,174,548	1,732,927
<b>Total funding</b>	-	6,122,896	6,122,896	5,453,633

The academy trust has been eligible to claim additional funding in year from government support schemes in response to the coronavirus outbreak. The funding received is shown above under "exceptional government funding".

The funding received for coronavirus exceptional support covers £30,382 of free school meals costs. These costs are included in notes 7 and 9 below as appropriate.

### 5 Other trading activities

	Unrestricted funds £	Restricted funds £	Total 2020 £	Total 2019 £
Hire of facilities	13,473	-	13,473	9,451
Catering income	46,016	-	46,016	70,576
School Shop	7,579	-	7,579	15,639
Parental contributions and clubs	28,484	-	28,484	76,305
Supply insurance income	-	70,176	70,176	44,051
Other income	-	79,995	79,995	51,567
	95,552	150,171	245,723	267,589

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 6 Investment income

	Unrestricted funds £	Restricted funds £	Total 2020 £	Total 2019 £
Other investment income	412	-	412	405

### 7 Expenditure

	Staff costs £	Non-pay expenditure Premises £	Other £	Total 2020 £	Total 2019 £
Academy's educational operations					
- Direct costs	4,534,182	387,008	250,687	5,171,877	4,814,675
- Allocated support costs	1,149,282	283,058	441,296	1,873,636	1,511,974
Grants - support costs	-	34,163	-	34,163	28,125
	5,683,464	704,229	691,983	7,079,676	6,354,774

#### Net income/(expenditure) for the year includes:

	2020 £	2019 £
Fees payable to auditor for:		
- Audit	13,750	11,750
- Other services	3,500	4,875
Operating lease rentals	4,201	4,201
Depreciation of tangible fixed assets	387,008	341,685
Net interest on defined benefit pension liability	40,000	28,000

### 8 Central services

The multi-academy trust has provided the following central services to its academies during the year:

- human resources and recruitment;
- financial services and internal audit;
- legal services;
- clerk

The multi-academy trust charges for these services on the following basis for this financial year:

- 3.25% GAG income, plus an allocation of HR costs (2019: 2.25% GAG income, plus an allocation of HR costs).



# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 8 Central services

(Continued)

The amounts charged during the year were as follows:

	2020 £	2019 £
Exeter House Special School	79,669	46,088
St Marks CE Junior School	52,398	33,642
Wyndham Park Infants School	42,146	26,841
Somerset Road Academy Trust	-	-
	<u>174,213</u>	<u>106,571</u>

### 9 Analysis of grants expenditure

	Unrestricted funds £	Restricted funds £	Total 2020 £	Total 2019 £
Improvements to diocesan property occupied by the multi-academy trust	-	34,163	34,163	28,125

Improvements to Diocesan property costs relate to the toilet refurbishment works at St Marks Junior School.

### 10 Charitable activities

	Unrestricted funds £	Restricted funds £	Total 2020 £	Total 2019 £
<b>Direct costs</b>				
Educational operations	5,065	5,166,812	5,171,877	4,814,675
<b>Support costs</b>				
Educational operations	95,243	1,812,556	1,907,799	1,540,099
	<u>100,308</u>	<u>6,979,368</u>	<u>7,079,676</u>	<u>6,354,774</u>

### Analysis of costs

	2020 £	2019 £
<b>Direct costs</b>		
Teaching and educational support staff costs	4,534,182	4,120,492
Staff development	35,078	34,929
Depreciation	387,008	341,685
Technology costs	58,436	58,987
Educational supplies and services	109,297	140,726
Examination fees	1,675	2,001
Educational consultancy	41,136	38,109
Other direct costs	5,065	77,746
	<u>5,171,877</u>	<u>4,814,675</u>

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 10 Charitable activities

(Continued)

#### Support costs

Support staff costs	1,149,282	853,791
Technology costs	63,114	49,511
Recruitment and support	73,807	65,804
Maintenance of premises and equipment	148,038	166,692
Cleaning	38,263	27,638
Energy costs	87,540	97,025
Rent, rates and other occupancy costs	29,916	34,469
Insurance	13,464	14,960
Security and transport	10,684	10,395
Catering	155,008	144,901
Finance costs	40,000	28,000
Legal costs	9,247	7,292
Other support costs	29,265	19,820
Governance costs	60,171	19,801
	<u>1,907,799</u>	<u>1,540,099</u>

Premises costs include an asset donation to the Salisbury Diocesan Board of Education of £34,163 (2019: £28,125) in relation to toilet refurbishment works at St Marks Junior School.

### 11 Staff

#### Staff costs

Staff costs during the year were:

	2020 £	2019 £
Wages and salaries	3,976,765	3,678,095
Social security costs	321,104	302,959
Pension costs	1,326,399	940,723
Staff costs - employees	<u>5,624,268</u>	<u>4,921,777</u>
Agency staff costs	59,196	52,506
	<u>5,683,464</u>	<u>4,974,283</u>
Staff development and other staff costs	35,078	34,929
Total staff expenditure	<u>5,718,542</u>	<u>5,009,212</u>

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 11 Staff

(Continued)

#### Staff numbers

The average number of persons employed by the multi-academy trust during the year was as follows:

	2020 Number	2019 Number
Teachers	51	48
Administration and support	166	134
Management	10	11
	<u>227</u>	<u>193</u>

#### Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2020 Number	2019 Number
£60,001 - £70,000	-	2
£70,001 - £80,000	1	-
£80,001 - £90,000	-	1
£90,001 - £100,000	1	-
	<u>1</u>	<u>3</u>

#### Key management personnel

The key management personnel of the multi-academy trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and national insurance contributions) received by key management personnel for their services to the multi-academy trust was £299,549 (2019: £333,363).

### 12 Trustees' remuneration and expenses

One or more of the Trustees has been paid remuneration or has received other benefits from an employment with the multi-academy trust. The Headteacher and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of Headteacher and staff members under their contracts of employment, and not in respect of their services as Trustees.

The value of Trustees' remuneration, whilst in post as trustee, and other benefits was as follows:

M Sambrook (CEO, Head teacher and Trustee)

Remuneration £90,001 - £95,000 (2019: £80,001 - £85,000)

Employers Pension £20,001 - £25,000 (2019: £10,000 - £15,000)

During the period ended 31 August 2020, no expenses were reimbursed to trustees (2019: £Nil).

Other related party transactions involving the trustees are set out within the related parties note.

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 13 Insurance for Trustees and officers

The multi-academy trust has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on multi-academy trust business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme.

### 14 Tangible fixed assets

	Land and buildings	Property improvements	Computer equipment	Fixtures, fittings & equipment	Motor vehicles	Total
	£	£	£	£	£	£
<b>Cost</b>						
At 1 September 2019	15,661,028	321,299	93,558	238,426	83,000	16,397,311
Additions	-	162,153	45,144	13,296	4,000	224,593
At 31 August 2020	15,661,028	483,452	138,702	251,722	87,000	16,621,904
<b>Depreciation</b>						
At 1 September 2019	1,277,749	18,651	74,367	87,957	83,000	1,541,724
Charge for the year	276,380	48,346	23,529	37,753	1,000	387,008
At 31 August 2020	1,554,129	66,997	97,896	125,710	84,000	1,928,732
<b>Net book value</b>						
At 31 August 2020	14,106,899	416,455	40,806	126,012	3,000	14,693,172
At 31 August 2019	14,383,279	302,648	19,191	150,469	-	14,855,587

The land and buildings were valued on the depreciated replacement cost method in an exercise undertaken by the Education Funding agency as at the 31 March 2015.

Each school's land and builds has been valued as follows:

	Land	Buildings
Exeter House Special School	£1,180,000	£11,139,000
Wyndham Park Infants School	£662,000	£2,342,000

The trust committed to a property leasehold agreement with Wiltshire Council in September 2016, the lease is for 125 years on a peppercorn rent basis from 1st January 2015. The value of the property has been introduced into the accounts as a gift for the value of £300,000, which has been agreed by the directors as a reasonable value based on guide prices for the property.

The land and buildings for Exeter House Special School and Wyndham Park School are leased to the Academy Trust by Wiltshire Council under a 125 year lease.

The St Mark's CE Junior School land and buildings are not included within fixed assets following clarification by the ESFA on Church owned land and buildings operated by the trust on a Church Supplementary Agreement. A notional rent value has not been included as it is not possible to obtain a reasonable estimate at this point.

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

<b>15 Debtors</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
VAT recoverable	12,606	54,789
Other debtors	121,578	292,904
Prepayments	72,812	36,918
	<u>206,996</u>	<u>384,611</u>
<b>16 Creditors: amounts falling due within one year</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Trade creditors	15,404	287
Other creditors	309,101	311,847
Accruals and deferred income	259,130	198,819
	<u>583,635</u>	<u>510,953</u>
<b>17 Deferred income</b>	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Deferred income is included within:		
Creditors due within one year	<u>259,130</u>	<u>198,819</u>
Deferred income at 1 September 2019	198,819	192,319
Released from previous years	(198,819)	(192,319)
Resources deferred in the year	<u>259,130</u>	<u>198,819</u>
<b>Deferred income at 31 August 2020</b>	<u>259,130</u>	<u>198,819</u>

The deferred income relates to income received in the period to 31 August 2020 which relates to the year ending 31 August 2021. The above deferred income relates to the following:

Rates Grant	£5,287
UIFSM	£66,654
SEN Top Up 20/21	£137,299
Parental contributions	£920
Donation in advance for 20/21	£25,000
Delayed school trip	<u>£23,970</u>
Total	<u>£259,130</u>

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 18 Funds

	Balance at 1 September 2019 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2020 £
<b>Restricted general funds</b>					
General Annual Grant (GAG)	150,316	3,510,125	(3,401,129)	(138,594)	120,718
Other DfE / ESFA grants	23,272	438,223	(406,505)	-	54,990
Other government grants	640	2,174,548	(2,174,443)	-	745
Other restricted funds	-	174,283	(174,283)	-	-
Pension reserve	(2,005,000)	-	(436,000)	(284,000)	(2,725,000)
	<u>(1,830,772)</u>	<u>6,297,179</u>	<u>(6,592,360)</u>	<u>(422,594)</u>	<u>(2,548,547)</u>
<b>Restricted fixed asset funds</b>					
DfE group capital grants	<u>14,924,414</u>	<u>62,575</u>	<u>(387,008)</u>	<u>145,623</u>	<u>14,745,604</u>
<b>Total restricted funds</b>	<u>13,093,642</u>	<u>6,359,754</u>	<u>(6,979,368)</u>	<u>(276,971)</u>	<u>12,197,057</u>
<b>Unrestricted funds</b>					
General funds	<u>281,453</u>	<u>100,460</u>	<u>(100,308)</u>	<u>(7,029)</u>	<u>274,576</u>
<b>Total funds</b>	<u>13,375,095</u>	<u>6,460,214</u>	<u>(7,079,676)</u>	<u>(284,000)</u>	<u>12,471,633</u>

The specific purposes for which the funds are to be applied are as follows:

The fixed asset fund was created based on the EFA valuation of the school's land and buildings which were transferred on conversion from the governing body. The cost is reflected in order to ensure there is adequate substance over form for accounting purposes. Additional assets are added to the fund, as they are required, and they will be written down by depreciation each year.

The restricted general funds are made up of the General Annual Grant received, to be spent on education within the Academy, and other related DfE or other authority grants.

Unrestricted funds are general donations and fund raising activities of the Academy and are used to support the provision of education with the Academy.

Under the funding agreement with the Secretary of State, the multi-academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2020.

Transfers of £7,029 from unrestricted funds and £31,605 from capital funds have been made to GAG in relation to 2019 expenditure allocated to GAG but revised as unrestricted and capital expenditure in a detailed review undertaken after the finalisation of the 2019 accounts.

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 18 Funds

(Continued)

Additional breakdown of restricted fixed asset fund:

	B/Fwd £	Capital grants in year £	Grants defrayed £	Other funds transfers £	Deprn charged £	C/Fwd £
LA capital grant	-	39,269	(39,269)	-	-	-
DFC Funds	43,803	23,306	(35,504)	(31,605)	-	-
CIF	25,024	-	(15,572)	-	-	9,452
Other committed capital	-	-	-	42,980	-	42,980
NBV assets	14,855,587	-	90,345	134,248	(387,008)	14,693,172
Per SOFA	14,924,414	62,575	-	145,623	(387,008)	14,745,604

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2018 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2019 £
<b>Restricted general funds</b>					
General Annual Grant (GAG)	163,629	3,400,162	(3,436,792)	23,317	150,316
Other DfE / ESFA grants	12,738	320,544	(310,010)	-	23,272
Other government grants	-	1,732,927	(1,732,287)	-	640
Other restricted funds	500	70,865	(71,365)	-	-
Pension reserve	(903,000)	-	(239,000)	(863,000)	(2,005,000)
	(726,133)	5,524,498	(5,789,454)	(839,683)	(1,830,772)
<b>Restricted fixed asset funds</b>					
DfE group capital grants	14,929,557	359,859	(341,685)	(23,317)	14,924,414
<b>Total restricted funds</b>	14,203,424	5,884,357	(6,131,139)	(863,000)	13,093,642
<b>Unrestricted funds</b>					
General funds	284,678	220,410	(223,635)	-	281,453
<b>Total funds</b>	14,488,102	6,104,767	(6,354,774)	(863,000)	13,375,095

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 18 Funds

(Continued)

Total funds analysis by academy	2020	2019 As Restated
	£	£
Fund balances at 31 August 2020 were allocated as follows:		
Exeter House Special School	146,628	159,568
St Marks CE Junior School	153,865	167,415
Wyndham Park Infants School	149,173	129,124
Somerset Road Academy Trust	1,358	(426)
Total before fixed assets fund and pension reserve	451,024	455,681
Restricted fixed asset fund	14,745,604	14,924,414
Pension reserve	(2,725,000)	(2,005,000)
Total funds	12,471,628	13,375,095

2019 total funds analysis by academy have been restated to correct a £10,000 misallocation of fund balances between Exeter House School and Wyndham Park Infants School.

As stated above, in 2020 capital funds and expenditure relating to 2019 have been transferred following a detailed review. The actual fund balances per school as at 31st August 2019 were as follows:

	2019 as reported	Revenue fund 2019 as restated reallocation		Capital fund adjustment	Actual 2019 school fund balances
	£	£	£	£	£
Exeter House Special School	169,568	(10,000)	159,568	14,001	173,569
St Marks CE Junior School	167,415	-	167,415	-	167,415
Wyndham Park Infants School	119,124	10,000	129,124	17,604	146,728
Somerset Road Academy Trust	(426)	-	(426)	-	(426)
	455,681	-	455,681	31,605	487,286



# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 18 Funds

(Continued)

#### Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff £	Other support staff costs £	Educational supplies £	Other costs excluding depreciation £	Total 2020 £	Total 2019 £
Exeter House Special School	2,640,419	328,566	118,532	350,394	3,437,911	3,008,049
St Marks CE Junior School	1,046,442	148,911	77,808	212,077	1,485,238	1,546,160
Wyndham Park Infants School	828,045	152,330	54,346	126,325	1,161,046	1,107,334
Somerset Road Academy Trust	19,276	123,475	-	29,720	172,471	112,546
	<u>4,534,182</u>	<u>753,282</u>	<u>250,686</u>	<u>718,516</u>	<u>6,256,666</u>	<u>5,774,089</u>

### 19 Analysis of net assets between funds

	Unrestricted Funds £	Restricted funds: General £	Fixed asset £	Total Funds £
<b>Fund balances at 31 August 2020 are represented by:</b>				
Tangible fixed assets	-	-	14,693,172	14,693,172
Current assets	274,576	760,088	52,432	1,087,096
Creditors falling due within one year	-	(583,635)	-	(583,635)
Defined benefit pension liability	-	(2,725,000)	-	(2,725,000)
<b>Total net assets</b>	<u>274,576</u>	<u>(2,548,547)</u>	<u>14,745,604</u>	<u>12,471,633</u>

	Unrestricted Funds £	Restricted funds: General £	Fixed asset £	Total Funds £
<b>Fund balances at 31 August 2019 are represented by:</b>				
Tangible fixed assets	-	-	14,855,587	14,855,587
Current assets	281,453	685,181	68,827	1,035,461
Creditors falling due within one year	-	(510,953)	-	(510,953)
Defined benefit pension liability	-	(2,005,000)	-	(2,005,000)
<b>Total net assets</b>	<u>281,453</u>	<u>(1,830,772)</u>	<u>14,924,414</u>	<u>13,375,095</u>

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

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#### 20 Pension and similar obligations

The multi-academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Wiltshire Council. Both are multi-employer defined benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2016, and that of the LGPS related to the period ended 31 March 2019.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

#### Teachers' Pension Scheme

##### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary. These contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

##### Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% employer administration charge)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. The assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to the TPS in the period amounted to £494,348 (2019: £333,621)

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The multi-academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The multi-academy trust has set out above the information available on the scheme.

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 20 Pension and similar obligations

(Continued)

#### Local Government Pension Scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for 2020/21 are 25.4% for employers and 5.5% to 12.5% for employees. The estimated value of employer contributions for the forthcoming year is £436,000.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Total contributions made	2020 £	2019 £
Employer's contributions	432,000	397,000
Employees' contributions	99,000	89,000
Total contributions	531,000	486,000

Principal actuarial assumptions	2020 %	2019 %
Rate of increase in salaries	2.6	2.6
Rate of increase for pensions in payment/inflation	2.2	2.3
Discount rate for scheme liabilities	1.7	1.8

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2020 Years	2019 Years
Retiring today		
- Males	21.7	21.4
- Females	24.0	23.7
Retiring in 20 years		
- Males	22.5	22.3
- Females	25.5	25.1

#### Sensitivity Analysis

Change in assumptions at 31 August 2020:

	Approximate % increase in employer liability	Approximate monetary amount (£000)
0.5% decrease in Real Discount Rate	13%	1,035
0.5% increase in the Salary Increase Rate	1%	44
0.5% increase in the Pension Increase Rate	12%	977

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 20 Pension and similar obligations

(Continued)

#### Defined benefit pension scheme net liability

Scheme assets	5,550,000	4,880,000
Scheme obligations	(8,275,000)	(6,885,000)
Net liability	(2,725,000)	(2,005,000)

#### The multi-academy trust's share of the assets in the scheme

	2020 Fair value £	2019 Fair value £
Equities	3,108,000	3,464,800
Bonds	1,776,000	683,200
Cash		97,600
Property	666,000	634,400
Total market value of assets	5,550,000	4,880,000

The actual return on scheme assets was £74,000 (2019: £299,000).

#### Amount recognised in the Statement of Financial Activities

	2020 £	2019 £
Current service cost	387,000	185,000
Past service cost	9,000	26,000
Interest income	(93,000)	(123,000)
Interest cost	133,000	151,000
Total operating charge	436,000	239,000

#### Changes in the present value of defined benefit obligations

	2020 £
At 1 September 2019	6,885,000
Current service cost	819,000
Interest cost	133,000
Employee contributions	99,000
Actuarial loss	265,000
Benefits paid	65,000
Past service cost	9,000
At 31 August 2020	8,275,000

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

### 20 Pension and similar obligations

(Continued)

#### Changes in the fair value of the multi-academy trust's share of scheme assets

	2020 £
At 1 September 2019	4,880,000
Interest income	93,000
Actuarial loss/(gain)	(19,000)
Employer contributions	432,000
Employee contributions	99,000
Benefits paid	65,000
At 31 August 2020	5,550,000

### 21 Reconciliation of net expenditure to net cash flow from operating activities

	2020 £	2019 £
Net expenditure for the reporting period (as per the statement of financial activities)	(619,462)	(250,007)
Adjusted for:		
Capital grants from DfE and other capital income	(62,575)	(359,859)
Investment income receivable	(412)	(405)
Defined benefit pension costs less contributions payable	396,000	211,000
Defined benefit pension scheme finance cost	40,000	28,000
Depreciation of tangible fixed assets	387,008	341,685
Decrease/(increase) in debtors	177,615	(221,233)
Increase in creditors	72,682	142,552
Net cash provided by/(used in) operating activities	390,856	(108,267)

### 22 Analysis of changes in net funds

	1 September 2019 £	Cash flows £	31 August 2020 £
Cash	650,850	229,250	880,100

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 31 AUGUST 2020**

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### **23 Commitments under operating leases**

At 31 August 2020 the total of the multi-academy trust's future minimum lease payments under non-cancellable operating leases was:

	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Amounts due within one year	<u>323</u>	<u>3,130</u>

### **24 Capital commitments**

	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Expenditure contracted for but not provided in the accounts	<u>44,000</u>	<u>34,913</u>

Capital commitments at the year end related to ongoing ground works at Exeter House Special School.

# SOMERSET ROAD EDUCATION TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2020

#### 25 Related party transactions

Owing to the nature of the multi-academy trust and the composition of the board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the Trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the AFH, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the multi-academy trust's financial regulations and normal procurement procedures relating to connected and related party transactions. The following related party transactions took place in the financial period.

In entering into these transactions, the multi-academy trust has complied with the requirements of the Academies Financial Handbook 2019.

#### Expenditure related party transactions

S Flemington the spouse of G Flemington, Head Teacher of St Marks CE Junior School and Wyndham Park Infants School, was also employed by the trust to April 2020. Her salary for the period was £28,912 (2019: £43,719) plus employers pension of £6,815 (2019: £7,187).

The site manager C Nelhams is connected to the following parties who carried out maintenance work at the trust:

	Paid in the year	Outstanding at 31 August 2020	Relationship
P Delaney	£345	£0	Close friend
R Astley	£0	£0	Son-in-law

2019:

	Paid in the year	Outstanding at 31 August 2019	Relationship
P Delaney	£16,055	£440	Close friend
R Astley	£1,102	£2,050	Son-in-law

SALED Ltd provide services to the trust. This company is controlled by the Salisbury Diocese Board of Education and in 2019 provided services related to the training of staff, trustees and governors, SIAMS inspections and annual partnership service agreement subscriptions. The Salisbury Diocese Board of Education is a related party of the Trust due to its power to appoint a corporate member and approve the appointment of Foundation Trustees. The total services invoiced in the period was £Nil (2019: £864).

#### Income related party transactions

R McClatchey, Trustee of Somerset Road Education Trust, donated £25,000 (2019: £Nil) to Exeter House for the academic year 2020-21

#### 26 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 as stated in memorandum and articles of association for the debts and liabilities contracted before he or she ceases to be a member.

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